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April 9, 2018

TO: USPB MEMBER

FROM: STANLEY D. LINVILLE, CEO 

RE: SALE OF AN OWNERSHIP INTEREST IN NATIONAL BEEF TO MARFRIG GLOBAL FOODS S.A.

Today, National Beef Packing Company, LLC's owners have reached an agreement to sell an ownership interest in National Beef Packing Company, LLC to NBM US Holdings (NBM), an indirect subsidiary of Marfrig Global Foods S.A.. NBM will acquire approximately 51% of the outstanding ownership interests in National Beef, while approximately 49% ownership interest remains with National Beef's current owners. The transaction is subject to certain limited conditions and will require customary regulatory approvals. It is expected to close in the second quarter of 2018.

This new ownership structure brings a strong strategic partner to National Beef, further strengthening National Beef's efforts to build its brand in new and existing markets by leveraging each other's expertise and capabilities both here in the U.S. and across the globe. It is also important to know that National Beef's leadership, including its senior management team, will remain the same.

The transaction will have no impact on U.S. Premium Beef's investment in National Beef, which remains at approximately 15%, or on our daily operations. The Cattle Purchase and Sale Agreement with National Beef remains in place and we will continue to supply National Beef with high quality cattle which are key to its value-based marketing programs.

About Marfrig Global Foods

Marfrig Global Foods, one of the world's leading producers of animal protein, is formed by its Beef and Keystone divisions. Marfrig has 50 production, sales and distribution units in 12 countries. The Beef Division is one of the world's largest beef producers, Brazil's second-largest beef operation, Uruguay's leading beef processor and Chile's largest beef importer, where it also processes lamb. With 31 plants in Brazil, Uruguay and Chile, the Beef Division has the capacity to process up to 4.7 million head of cattle. The Keystone Division is one of the world's leading producers of processed animal protein products. The company operates 19 production units in the United States, China, Malaysia, Thailand, South Korea and Australia. Together, the two units sell around one million tons of food annually. Learn more about Marfrig at www.marfrig.com.br/en/marfrig-global-foods/the-company.

Safe Harbor Forward Looking Statement: USPB is including the following cautionary statement in this letter to make applicable and to take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for any forward-looking statements made by, or on their behalf. Forward-looking statements include statements regarding the sale of approximately 51% of the outstanding ownership interests in National Beef to Marfrig Global Foods S.A. and are based on the current expectations and assumptions of USPB, which are subject to a number of risks and uncertainties that could cause the actual outcomes and results to differ materially from those contemplated by these forward-looking statements. In light of these risks and uncertainties, there can be no assurance that the results and events contemplated by the forward-looking information contained in this letter will in fact transpire. We do not undertake any obligation to update or revise any forward-looking statements. All subsequent written or oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by these factors.